

ATTACHED: PLEASE TRY NOT TO  
REMOVE FROM DOCUMENTS THANKS...

DDI' 86-03704

CR 86-3295X  
DDI' 86-03704

Central Intelligence Agency



Washington, D.C. 20505

037041-2

12 AUG 1986

The Honorable Julius W. Becton, Jr.  
Director  
Federal Emergency Management Agency  
Washington, D.C. 20472

Dear Mr. Becton:

I appreciate receiving the Major Emergency Action papers you provided us. We believe they are valuable documents and plan to maintain them in the CIA Operations Center as part of our contingency emergency reference material.

The bulk of the proposed and existing MEAs appear to cover topics that are outside the Central Intelligence Agency's charter and therefore inappropriate for us to comment on specifically. The Intelligence Community, however, remains ready to assist in providing the indications and warning and the intelligence evaluations essential to support the National Security interests of the US Government.

We would like to receive copies of any future Major Emergency Action papers you produce.

Sincerely,



Executive Director

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Central Intelligence Agency  
Office of the Deputy Director for Intelligence

28 July 1986

NOTE TO: ~~D/CPAS~~ **DD/CPAS**

SUBJECT: Comments on FEMA's Major Emergency  
Action Papers (MEA)



Please provide a coordinated Agency response, for signature by the EXDIR, to the attached request from FEMA. CPAS has the only copy of the MEAs, so you should send copies of appropriate papers to DDA and NIO/Warning for comment. Be sure to send FYI copies of your response to O/DDI and ER. If you have any questions, or if no response is warranted, give me a call.



EA/DDI

Attachment:

ER 3295X-86, dtd 21 Jul 86

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**EXECUTIVE SECRETARIAT**  
ROUTING SLIP

TO:		ACTION	INFO	DATE	INITIAL
1	DCI				
2	DDCI		3 X (w/o Enclosures)		
3	EXDIR		4 X (w/o Enclosures)		
4	D/ICS				
5	DDI	1 X (w/o Enclosures)			
6	DDA		5 X (w/o Enclosures)		
7	DDO				
8	DDS&T				
9	Chm/NIC		1 X (w/o Enclosures)		
10	GC				
11	IG				
12	Compt				
13	D/OLL				
14	D/PAO				
15	D/PERS				
16	VC/NIC				
17	D/CPAS		7 X (With Enclosures)		
18	NIO/W		8 X (w/o Enclosures)		
19	ER		2 X		
20					
21					
22					
		SUSPENSE _____ Date _____			

Remarks

To 5: For action as appropriate (if any direct response, please provide copy to ER). Assume CPAS will be repository of these papers (Although some in DA and NIC may want to review).

Executive Secretary

24 Jul 86

Date

3637 (10-81)

STAT



# Federal Emergency Management Agency

Washington, D.C. 20472

86-3295X

JUL 21 1986

The Honorable William J. Casey  
Director  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Mr. Casey:

The Federal Emergency Management Agency (FEMA) has been coordinating an interagency project to improve emergency documentation. The project involves the development of Major Emergency Action (MEA) papers which clarify the factors that should be considered by decisionmakers during emergency situations. The MEA papers summarize relevant legal authorities and precedents, document decision and implementation processes, and identify the responsible officials.

The MEA papers are interagency products; FEMA coordinates and supports their development and maintains a master set. The papers are published after concurrence by each department or agency with an interest in the topic. To date, the enclosed papers in the industrial production and government preparedness areas have been published.

In our view, these papers are useful references that should be maintained in the departments and agencies emergency operations centers or otherwise be available to the staff who are likely to be called upon during an emergency. These papers will enhance each agency's understanding of the actions that other departments and agencies may recommend or take during a crisis.

I would appreciate any comments you may have on the MEA papers as well as suggestions for additional MEA topics. We will be glad to provide further information on the MEA project.

Sincerely,

A handwritten signature in dark ink, appearing to read "Julius W. Becton, Jr.", is written over the typed name.

Julius W. Becton, Jr.  
Director

Enclosures



L-264-1r

May 1986

## FOREWORD

Overview Of The Major Emergency Action Papers

The major emergency action (MEA) papers are intended for use in the option identification phase of the decisionmaking process, when a decisionmaker's primary concern is to understand the problem and the range of options that are available. The project deals with actions that are at the Presidential level, that are interagency in nature or that would have significant impact on the economy and society.

The action papers are designed to stimulate advance thinking about the substantive, political and economic feasibility of alternative actions and set the stage for detailed interagency planning and decision-making. They provide decisionmakers with a description of the available options, a preliminary discussion of the central issues, and an identification of the sources of more detailed information.

The papers are designed to provide qualitative staff advice and supplement current planning documents and decision information support systems. They do not replace current mobilization plans.

The complete MEA project covers the major functional areas of mobilization preparedness. These functional areas include:

- Economics (Domestic and International),
- Infrastructure (Food, Energy, Communications, and Transportation),
- Government Preparedness,
- Human Resources (Health, Labor force, Social Services, and Housing),
- Industrial Production, and
- Civil Defense.

Nine papers have been released in the area of Industrial Production.

Major Emergency Actions In Government Preparedness

In addition to these papers, the following are being prepared in the area of Government Preparedness:

- Implement Emergency Staffing Procedures,
- Organize to Manage National Resources During Crisis, and
- Reconvene Congress.

# **Major Emergency Actions:**



## **Government Preparedness**



### **Contents:**



**Declare a National Emergency**

**Activate the National Defense Executive Reserve**

**May 1986**

# **Major Emergency Actions:**



## **Industrial Production**



## **Primary Action Agencies:**

Department of Commerce

Department of Defense

Department of Energy

Department of Interior

Department of Transportation

Federal Emergency Management Agency

Federal Trade Commission

General Services Administration

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**July 1985**